



The
Aotearoa
Circle

Mā te
Kaitiakitanga
ko te
Tōnuitanga
Prosperity
Through
Guardianship

Nature means Business.

with Izzy Fenwick.



Your operations manager comes to you tomorrow and says, “We have a serious problem...”

We’ve just discovered that most of our value relies on a single supplier. We didn’t realise because they deliver such a wide range of services, but it all traces back to one parent company.... and now they’re showing signs of failure and there’s no alternate vendor....”



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Nature is your most critical supplier

but we've assumed it will keep delivering regardless of how we treat it.

This is not good business.



Nature Ltd is made up of several highly specialised departments.



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**If climate is the
lighting, nature is
the entire stage
your business
performs on.**



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The foundations of New Zealand's stage need serious attention.

- **Nearly half** of our monitored groundwater sites show nitrate levels rising, and **12% percent** have breached drinking-water safety standards at least once.
- Each year, **~182 million tonnes** of soil erode into rivers and harbours - that's roughly a dump-truck load every second.
- **>90 percent** of our original wetlands are gone, drained or filled for development.

Meet Natalie, from Nature Ltd.



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Package Deals:

Native Forest Package: comes with seedlings, fencing, pest control, and patience. Delivery window: 10–30 years; slope stability and carbon storage included.

Constructed Wetland Kit: filters stormwater, shaves flood peaks, boosts biodiversity. Lead time: months to build, years to reap the benefits.

Riparian Buffers: willow out, natives in. Cooler, clearer streams for fish and for guests.





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**Conservation has been
our default, but what we
need is a growth
strategy for nature.**





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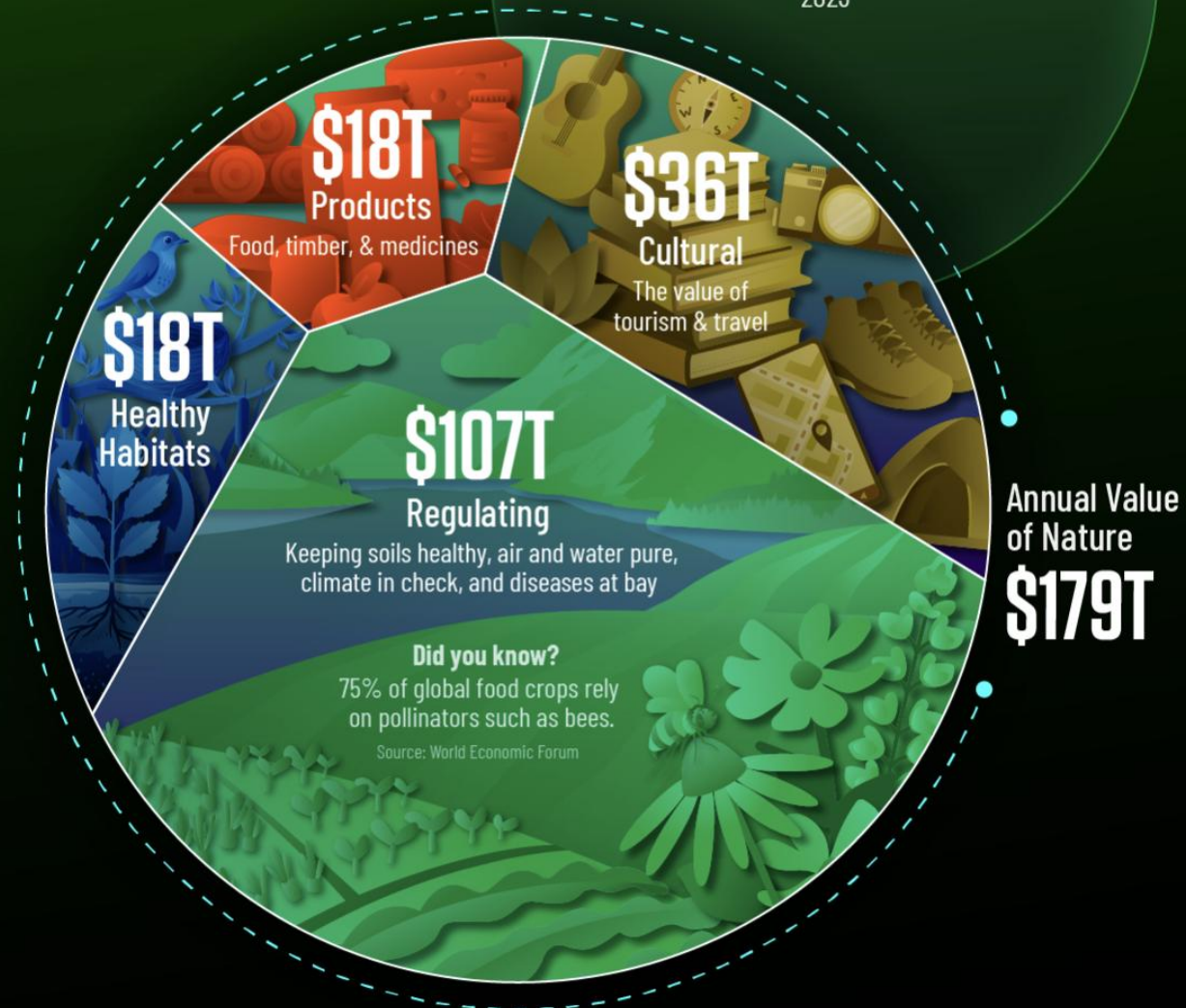
When we starve nature of capital, it starts liquidating assets - soils, forests, fish stocks, climate stability.

When we invest in nature - restore a wetland, rebuild a dune, replant a slope - it pays dividends in clean water, flood protection, biodiversity, and beauty.



The annual value of global ecosystem services is estimated at over US \$179 trillion.

The Economic Value of Nature vs. Global GDP



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Global risks ranked by severity

Please estimate the likely impact (severity) of the following risks over a 2-year and 10-year period.

Short term (2 years)

1 st	Misinformation and disinformation
2 nd	Extreme weather events
3 rd	State-based armed conflict
4 th	Societal polarization
5 th	Cyber espionage and warfare
6 th	Pollution
7 th	Inequality
8 th	Involuntary migration or displacement
9 th	Geoeconomic confrontation
10 th	Erosion of human rights and/or civic freedoms

Long term (10 years)

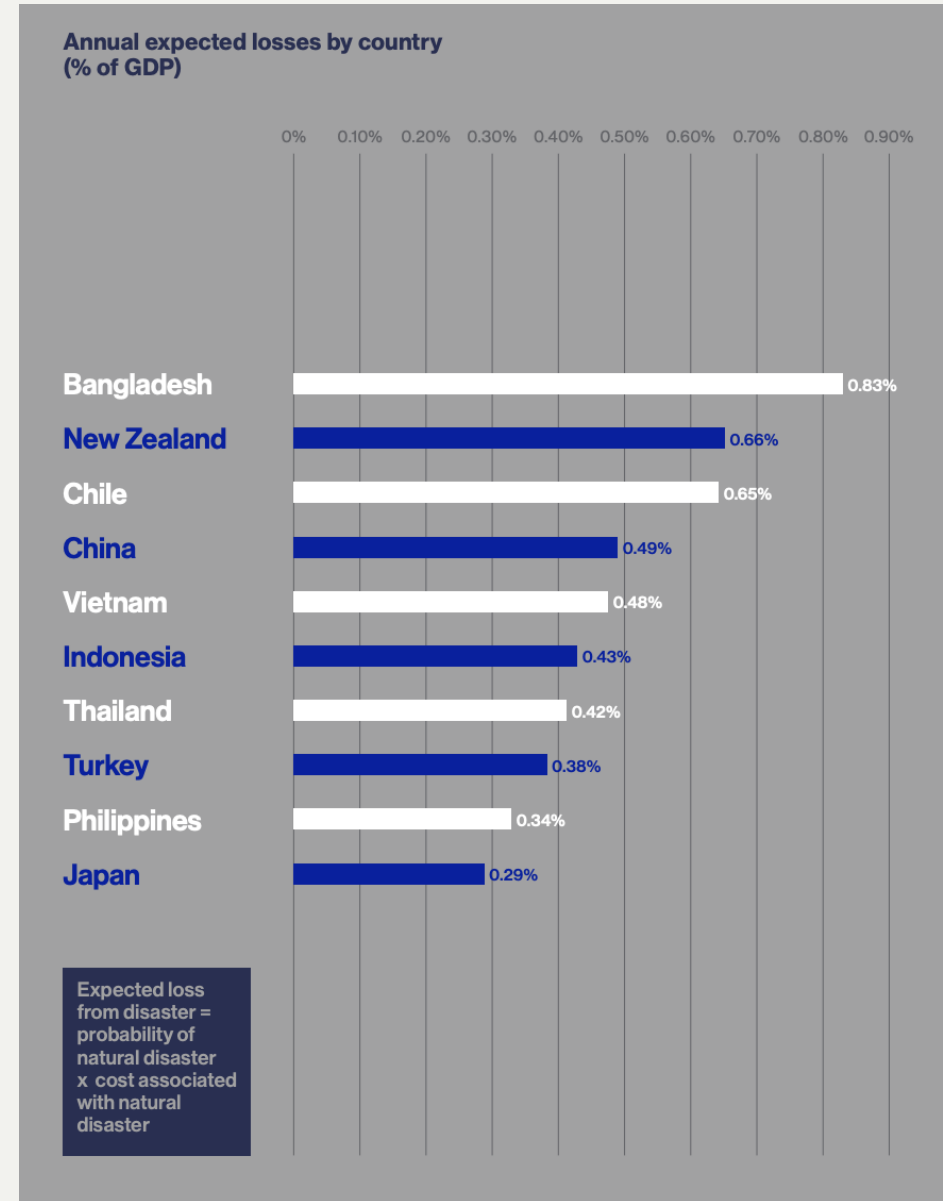
1 st	Extreme weather events
2 nd	Biodiversity loss and ecosystem collapse
3 rd	Critical change to Earth systems
4 th	Natural resource shortages
5 th	Misinformation and disinformation
6 th	Adverse outcomes of AI technologies
7 th	Inequality
8 th	Societal polarization
9 th	Cyber espionage and warfare
10 th	Pollution



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Did you know:
Lloyd's of London,
ranked New Zealand as
the 2nd riskiest country
in the world due to the
expected GDP loss from
natural hazards?



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“A Coral Reef Gets an Insurance Policy of Its Own”

The reef off the Mexican coast underwritten by Swiss Re.



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Know your dependencies and impacts:

Your dependencies: The natural systems your business relies on to function.

Where does your water come from? What holds your access road in place?
Which landscapes or ecosystems shape your customer experience?

Your impacts: The ways your operations put pressure on those same systems.

Where does your runoff go? What happens to your waste, your energy use, your transport routes? What parts of nature are you quietly drawing down - or helping to restore?

Co-Invest across your region:

In practical terms, that might look like:

1. Partnering to restore wetlands that reduce flood risk across a valley.
2. Regional alliances funding dune restoration to protect coastal roads, infrastructure, and brand identity.
3. Catchment-wide plans that manage land use, water quality, and biodiversity together, instead of competing for the same finite resource.



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Māori Kaitiaki Take Kōwhiri
Kaitiaki Take Kōwhiri
Kaitiaki Take Kōwhiri

Meet Natalie, (again) from The Last Resort...



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Ngā mihi nui.



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